Data Protection Impact Assessment

Version	Reason	Date	Author(s)
1.0	New	11/04/2022	Joe Luxton
1.1	Reviewed and updated following IGfL presentation from Social Finance	05/05/2022	Joe Luxton
1.2	Reviewed and approved by Islington IG Panel	23/05/2022	Joe Luxton

Project / Work Stream Name	LIIA Project: Ch	nildren's Services Insights			
Project / Work Stream Lead	Name	Joe Luxton			
	Designation	Data Protection Lead – London Borough of Islington			
	Telephone	020 7527 8002			
	Email	Joe.luxton@islington.gov.uk			
Overview: (Summary of the project/work stream)	London has a regional approach to sector-led improver by the Association of London Directors of Children's Se (ALDCS). Known as the 'London Innovation and Improvation Alliance (LIIA), this is a standing body for cooperating of improvement of Children's Services through identification of best practice, including creation of shared datasets a comparative analyses.				
	Within the LIIA structure we have an analytical team, currently based at London Councils and with IT hosted at LB Waltham Forest. They agree questions to be answered with the ALDCS and deliver it by taking in aggregate data from all Boroughs, producing pan-London analyses, and sharing these back to the ALDCS.				
	matured, the DSCs have begun to ask for analysis of e important to improving outcomes in London, but oroughs to share personal data. Therefore, they have this project to establish a secure and ethical approach my pan-London analyses which rely on individual-level				
	The process is	being designed around three principles:			

- Respect for the rights of data subjects data processing is proportionate to benefits, and in line with subjects' expectations about how that data should be used.
- Minimising work for Boroughs by using wherever possible datasets which each borough already has and relying on the pan-London infrastructure already created for data collaborations including IGfL, the London DataStore, and the Information Sharing Gateway.
- Focus on use cases which improve outcomes enabling us to maximise improvement for the resources spent, and clearly link each act of processing to a specific legitimate purpose

The LIIA team are being supported in this by Social Finance, a notfor-profit data specialist who have previously developed the information governance and technical infrastructure for multi-LA data collaborations using individual-level data from children's services data.

After a successful pilot with five boroughs (Enfield, Islington, Merton, Wandsworth, Richmond and Kingston), the LIIA team is now expanding the project with all 32 London Boroughs and the City of London Corporation.

Contractual Arrangements

The LIIA team are developing a common Data Processing Agreement (DPA) and contract to be used between each Data Controller, and the Data Processor. These are being developed in consultation with the Information Governance Group for London (IGfL).

DPOs should note that this project is a replication of a project which Social Finance ran in the South East, where four LAs approved the same processing as well as very similar data flows, DPAs, and contracts. We have permission to share those documents with you.

The DPA was originally developed for a project which has recently been selected as an ICO case study for good practice in sharing sensitive data.

The 'once for London' approach championed by the LIIA Project means establishing a single platform to manage the secure processing and distribution of data for multiple use cases. Each use case is subject to individual approval by the ALDCS, and subject to its own Schedule in the DPA between LIIA and the Boroughs and a DPO's guide for a DPIA. As there is a single platform, many processing details are common to all use cases and, therefore, to all DPIAs and each use case also has unique features. Signposting to

the processing elements that are common to all DPIAs and unique to each DPIA is included throughout these documents

This DPIA supports the use case: **Sharing Children's Services Insights**, and corresponds to Schedule 3 of the DPA between LIIA and the Boroughs.

Overview of Intended Processing: Common to all use cases

- 4. Each Borough uploads data, including personal sensitive data, onto a private, borough-specific folder in the London Datastore.
- 5. Scripts provided by the LIIA team then processes this data on the London DataStore in three ways:
 - 1. Preparation of single Borough's data for analysis, including:
 - i. Checking whether agreed pseudonymisation and data minimisation has been done prior to sending, and implementing it if not (e.g. deletion of fields not required; degrading highly disclosive data such as postcodes and dates of birth);
 - ii. Assessment of data quality (missing values, logically inconsistent values);
 - iii. Transformation of data to conform to a common schema.
 - 2. Loading the prepared data for all Boroughs into a pan-London database:
 - 3. Creating extracts from that database for analytical purposes specific to the use case
- The single-Borough output of step 1 are made available back to the Borough, free for them to use for their own internal analysis
- The extracts created in step 3 are made available to an approved analyst (either at London Councils or a named subprocessor approved by the DPOs) to produce the pan-London analyses specific to the use case

Use case: Sharing Children's Services Insights

Context

This use case for the LIIA Project involves aggregating and sharing Boroughs' data from three Children's Services datasets that are produced as part of Boroughs' statutory duties (Children in need 'Cin' Census, Children looked after return 'SSDA903', Ofsted Annex A).

The analysis, to be conducted by LIIA analysts at London Borough of Waltham Forest (LBWF), aims to:

- accelerate service improvement, by enabling the identification and prioritisation of opportunities for improvement, and the identification of good practice in other Boroughs
- monitor inequalities, by enabling comparative analysis of the odds of key social work interventions (e.g. Section 47 Investigations, Child Protection Plans, Care Orders) being used with families of different ethnicities

Data will be aggregated and shared such that no individuals are identifiable. Information will be analysed at the Borough level, with Boroughs identified in the shared analysis. The analysis will be shared only among DCSs in London Boroughs.

Use Case Specific Data Processing

- Pan-London extracts for each of the three datasets are accessed by LIIA analysts at LBWF via a secure bearer token to Power BI hosted by LBWF
- Individual-level data are held in cache in Power BI, accessible only by LIIA analysts at LBWF
- Descriptive analysis of event frequencies and breakdown by Borough, age group, ethnicity group, with comparison by Borough conducted in Power BI report
- Power BI report shared with DCSs through personal, secure link. Data in report can be accessed at Borough-level only

Implementation Date:

Estimated 02/05/2022

Environmental Scan

Describe the consultation/checks that have been carried out regarding this initiative or, project of similar nature, whether conducted within your organisation or by other organisations.

Please provide any supporting documents such as benefit study, fact sheets, white papers, reports or refereed articles published by industry associations, technology providers, and research centres.

We do not need to consult with data subjects as the purpose is 'public task' and the data is being used in line with the purposes outlined in the data controllers' existing privacy notices (see Appendix 3 – Guidance on privacy notices).

However, in light of research on public attitudes to sharing health and social care for secondary purposes we propose publishing blogs on the LIIA website to explain what we are doing, the benefits we hope to achieve for London, and how we are protecting individuals' privacy in the process.

Why We Think This May Need a DPIA

The data to be processed concerns vulnerable individuals (e.g. children and families in contact with children's social care). Data will be anonymised to the fullest extent possible, but in most cases it will

retain some risk of identification by third parties in the event of a data breach.

The purposes are analysis of administrative data for the purpose of delivering the LAs' statutory duties - with an explicit bar on: identification of individual data subjects, determining whether individuals do or do not get a service, automating any decision making about an individual, use of machine learning. These purposes and means are not novel and are in line with the Boroughs' existing privacy notices.

However, two things might be considered novel:

- Sending their data to a third party (LBWF) to be processed instead of doing it in-house (although we note that the same data is routinely provided to the third parties DfE and to Ofsted to for similar processing and purpose);
- 2. Combining their data with that of other Boroughs to enable new questions to be answered (although we note that both DfE and Ofsted are known to combine the same datasets and conduct similar processing for the same purpose).

There is an argument that because the same data is already transferred to third parties (DfE and Ofsted) and combined with data from other LAs in order to conduct very similar processing for a very similar purpose, this is not novel processing. However, there is sufficient ambiguity about whether that removes novelty to warrant consideration of a DPIA.

Given the 'once for London' approach central to the LIIA project, and the standardisation of processes and data flows that is established, we believe it is legitimate for a full DPIA to be conducted by only one Borough, on behalf of all others, and that summary DPIAs are sufficient for all others. Nevertheless, information below is provided to facilitate the conduct of a full DPIA.

Step 1: Complete the Screening Questions

Q	Category	Screening question	Yes/No
1.1	Technology	Does the project introduce new or additional information technologies that can substantially reveal an individual's identity and has the potential to affect that person's privacy?	Yes
1.2	Technology	Does the project introduce new or additional information technologies that can substantially reveal business sensitive information, specifically: have a high impact on the business, whether within a single function or across the whole business?	No
1.3	Identity	Does the project involve new identifiers, re-use or existing identifiers e.g. NHS or NI number, Local Gov. Identifier, Hospital ID no. or, will use intrusive identification or identity management processes or, electronic linkage of personal data?	Yes
1.4	Identity	Might the project have the effect of denying anonymity and pseudonymity, or converting transactions that could previously be conducted anonymously or pseudonymously into identified transactions?	Yes (Potentially)
1.5	Multiple organisations	Does the project involve multiple organisations, whether they are public sector agencies i.e. joined up government initiatives or private sector organisations e.g. outsourced service providers or business partners?	Yes
1.6	Data	Does the project involve new process or significantly change the way in which personal data/special categories of personal data and/or business sensitive data is handled?	Yes
1.7	Data	Does the project involve new or significantly changed handling of a considerable amount of personal data/special categories of personal data and/or business sensitive data about each individual in a database?	Yes
1.8	Data	Does the project involve new or significantly change handling of personal data/special categories of personal data about a large number of individuals?	No
1.9	Data	Does the project involve new or significantly changed consolidation, inter-linking, cross referencing or matching of personal data/special categories of personal data and/or business sensitive data from multiple sources?	Yes
1.10	Data	Will the personal data be processed out of the U.K?	Yes
1.11	Exemptions and Exceptions	Does the project relate to data processing which is in any way exempt from legislative privacy protections?	No

Q	Category	Screening question	Yes/No
1.12	Exemptions and Exceptions	Does the project's justification include significant contributions to public security and measures?	No
1.13	Exemptions and Exceptions	Does the project involve systematic disclosure of personal data to, or access by, third parties that are not subject to comparable privacy regulation?	No

The purpose of the screening questions is to confirm that the data protection laws are being complied with, or highlights problems that need to be addressed. It also aims to prevent problems arising at a later stage which might impede the progress or success of the project.

Answering "Yes" to any of the screening questions above represents a potential Information Governance (IG) risk factor, please proceed and complete the next section.

Step 2: Identify the need for a DPIA											
2.1	Is this a new or changed use of personal data/special categories of personal data and/or business sensitive data that is already processed/shared??							New/Changed Changed			
2.2	What data wil	<u> </u>	rocessed/sha	ired/vi	ewed?						
	Personal Data										
	Forename Surname				Date of Birth	X	Age	Х	Gender	Х	
	Address		Postal address		Employment records		Email address		Postcode	x	
	Other unique identifier (please specification Unique Pupil Number LA Child ID	ffy)	Telephone number		Driving license number		NHS No		Hospital ID no		
	Other data (Please state):				Data subjects in scope will be Children and Young People who meet any of the following conditions in the four years prior to the analysis being commissioned by ALDCS: • the subject of an initial contact with Children's Services • Referred to Children's Social Care • Considered 'Child in Need' under the section 17 definition • Subject to a Child Protection Plan or Care Order • Been eligible for services by virtue of being a Care Leaver						
				inclu	tically, this is int ded in the Cin C e included in the	ensus	or SSDA9	03 anr	nual returns a	ind	

for adoption and the adults who adopt them; in Annexes 10 & 11).

The dataset is described in detail in the attachment in Appendix 2 but broadly consists of:

- Unique identifiers (e.g. unique pupil number)
- Demographics (e.g. gender, age, ethnicity)
- Referrals and assessments (e.g. dates, outcomes)
- Safeguarding events (e.g. dates and outcomes of S47 enquiries)
- Child in Need (Cin) episodes (e.g. start, end, need code)
- Child Protection (CP) and Child Looked After (CLA)
 Episodes (e.g. start, end, categories of need or abuse, types of support provided)
- CLA Placements (e.g. start and end, provider, postcodes)

for at least some subjects data will cover:

- Gender required for equalities monitoring
- Location based data (degraded postcode identifying clusters of c. 3,000 households, collected for children in care placements) - required to understand links between area characteristics (e.g. inferred socio-economic status; gang territories) and needs/outcomes, to answer questions such as whether some areas might be under/over-served, and whether children placed 'out of area' have worse outcomes

Other Unique Identifiers – unique pupil number and per-LA child ID are captured to assist with checking data quality, and relinking data across Cin Census, the SSDA903, and Annex A.

Special Categories of Personal Data X Political opinion Religious or Racial or ethnic origin philosophical beliefs Physical or mental health or condition X Trade Union membership Sexual life or sexual Social service X Child protection records orientation records Sickness Housing Tax, benefit or Adoption records forms records pension records DNA **Biometrics** Genetic data Fingerprints profile

	Other data (Please state):	For at		ne data subjects, the data inc			
		•	Mental a	or ethnic origin – required for and physical health (via a 'ne g assessment') – required to ify good practice in meeting tl	ed code' applied understand needs and		
	Will the dataset include clinic	al data	? (please	include)	No		
	Will the dataset include finan-	No					
	Description of other data processed/shared/viewed?						
.3	Business sensitive data		Y/N	Details			
	Financial		No	N/A			
	Local Contract conditions		No	N/A			
	Operational data		No	N/A			
	Notes associated with patent inventions	able	No	N/A			
	procurement/tendering inforn	nation	No	N/A			
	Customer/supplier informatio	n	No	N/A			
	Decisions impacting:		One or	more business function	Y/N		
			One or more business function		No		
			Across	the organisation	No		
	Description of other data pro-	cessed/	/shared/v	riewed (if anv).			

	3: Describe the sharing/proces	_						
3.1	List of organisations/partners invol processing personal/special categ list below		Yes/No					
			Yes					
	Name	Controller or Processor?	Completed and compliant with the IG Toolkit or <u>Data Security and Protection (DSP) Toolkit</u> Yes / No					
	Local Authorities (Signatories to the Child Level DPA for London boroughs)	Controller	Yes (generally)					
	London Councils	Processor	TBC					
3.2		•	Yes/No					
	If you have answered yes to 3.1 is Processing Contract or Data Shari Controller and the Processor?	Yes. This will be covered in the Child Level DPA for London Boroughs						
3.3	Has a data flow mapping exercise	See attached Data Flow map in						
	If yes, please provide a copy at Ar undertake one	nex 2 below, if no, please	Appendix 1					
3.4	Does the project involve employing		Yes / No					
	the Organisation who would have special categories of personal data	•	No					
3.5	Describe in as much detail why thi	s information is being proces	sed/shared/viewed?					
	(For example Direct Patient Care, Sta Confidentiality Code of Practice Anne.		Analysis, Evaluation. See NHS					
	Sharing Children's Services Insi	Sharing Children's Services Insights						
	obligations under section 17 of the	e Children's Act 1989 "to sa section 149 of the Equality A	s Services to deliver their statutory feguard and promote the welfare of Act 2010 to deliver the "public sector					
	-	, ,	e identification and prioritisation of good practice in other boroughs;					
	b. Monitoring equalities – by enabling comparative analysis of the odds of key social work interventions (e.g. Section 47 Investigations, Child Protection Plans, Care Orders) being							

used with families of different ethnicities;

Through this, the project aims to benefit vulnerable children, young people, and their families by improving the quality of services which safeguard them from harm and help them to develop to their full potential, and to benefit registered social workers by supporting their progression and better addressing their needs.

Step 4: Assess necessity and proportionality							
4.1	Lawfulness for Processing/sharing	personal data/special categories	of personal data?				
	UK GDPR	DPA 2018	Other Lawful Basis				
	Personally Identifiable Data						
	UK GDPR Article 6(1)(e) 'for the performance of a task carried out in the public interest or in the exercise of official authority'	The DPA section 8(c) – "the exercise of a function conferred on a person by an enactment or rule of law", specifically the public tasks are: • "to safeguard and promote the welfare of children within their area who are in need" – a statutory duty under the Children's Act 1989 • To deliver the "public sector equality duty" outlined in the Equalities Act 2010 including the needs to "advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it" and to "take steps to meet the needs of persons who share a relevant protected characteristic that are different from the needs of persons who do not share it"					

	Special Categories of Personally	Special Categories of Personally Identifiable Data						
	UK GDPR Article 9(2)(g) 'processing is necessary for reasons of substantial public interest'	The DPA Schedule 1 Part 2 section 2 "'Safeguarding of children and individuals at risk' and 'Equality of opportunity or treatment' satisfying DPA section 10 (3)						
4.2	Will the information be processed/s	shared electronically, on paper or	Electronic	X				
	both?		Paper					
4.3	How will you ensure data quality and data minimisation?							

Data Quality

Data quality checks will be factored in to the ETL process as detailed below in step 1 (ii):

- Each Borough uploads data, including personal sensitive data, onto a private, borough-specific folder in the London Datastore.
- Scripts provided by the LIIA team then processes this data on the London Datastore in three ways:
 - 1. Preparation of single Borough's data for analysis, including:
 - Checking whether agreed pseudonymisation and data minimisation has been done prior to sending, and implementing it if not (e.g. deletion of fields not required; degrading highly disclosive data such as postcodes and dates of birth);
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- The single-Borough output of step 1 are made available back to the Borough, free for them to use for their own internal analysis
- The extracts created in step 3 are made available to an approved analyst (either at London Councils or a named sub-processor approved by the DPOs) to produce the pan-London analyses specific to the use case

Data Minimisation

We are balancing the desire for *data minimisation* with the practical need not to have to ask the LAs for new data extracts each time we specify a question. This is a legitimate trade-off to consider - ICO guidance explaining the application of the Data Protection Act 2018 is clear that "You must not collect personal data on the off-chance that it might be useful in the future. However, you may be able to hold information for a foreseeable event that may never occur if you can justify it."

Our approach is to request a single annual data submission from each LA (Annex A may be more frequent, depending on needs communicated by ALDCS) – making working with the project viable for them in terms of workload, but to then:

1. **Apply minimisation in our specification of the data request**– removing all data which we do not believe we are likely to need for our purposes, and degrading data which is more specific than we need it to be. The precise data request we are making – including which datasets, fields, and periods, is attached as Appendix 2.

Specifically:

- a. Removing a large number of individuals from our scope by:
 - i. removing data on children who have been adopted and who have not been considered a child in need or accessed other children's social care services;
 - ii. removing data fields describing adopters;
 - iii. restricting the analysis to individuals who are in scope during a four-year period chosen because previous analysis has shown to be the shortest period we can use and still be able to conduct journey-based analysis and be confident in it.
- b. Removing data fields from our scope where we are unlikely to require them for the types of analyses which serve our purposes e.g. name, named social worker, and address (all common in Annex A returns).
- 2. **Protect anonymity** Degrading indirect identifiers which have a greater level of specificity than we believe we are likely to need e.g. postcode to postcode sector (a c. 200x reduction in specificity) and date of birth to month of birth and school year (a c. 30x reduction in specificity).
- 3. **Incorporate Minimisation into our ETL Process** essentially setting the code which prepares the data ready for use to check that minimisation has been applied by the sender, and then to apply it automatically if it has not deleting and degrading data as appropriate before it is loaded into the database for analysis.
- 4. Add an additional layer of minimisation between the prepared data, and the data being analysed by performing all individual analyses on specially created extracts which only contain the data necessary for that query, rather than on the full dataset. If the operation scales, this allows us to restrict the number of people who ever have access to the full dataset to a small number of staff at the London DataStore.
- 5. **Implement a Robust Data Registration and Destruction Process.** A register of all project data assets will be maintained. The scope of necessary data will be reviewed every six months, and any data falling outside it will be securely destroyed.

Controlling Function Creep

A key risk here is that having authorised processing for one purpose, the unit then begins to stretch and eventually break the agreed scope.

To control this:

- All lines of enquiry will need to be agreed with by the ALDCS through their regular meeting, or by their nominated representative (currently Ben Byrne, Strategic Lead for the London innovation and Improvement Alliance);
- Local Authority DPOs will have the option to subscribe to a regular update letting them know what lines of enquiry are being pursued and how they relate to the purpose, and we will maintain regular contact with IGfL to allow them to scrutinise the work
- A summary of each enquiry (although not the outputs) will be publicly logged on the LIIA website, with the purpose it relates to

	That the purpose it relates to	
4.4	Have individuals been informed about the proposed use of their personal or special categories of personal data?	Yes/No
	For example, do the organisations/partners listed in section 3.1 have updated Fair Processing Notice available to patients on their websites?	TBC
	Participating boroughs will need to review their fair processing notices as per the gu Appendix 3	idance in
4.5	How will you help to support the rights of individuals?	
	Processor obligations are addressed in 7.5 of the DSA	
4.6	Are arrangements in place for recognising and responding to Subject Access Requests (SARs)?	Yes/No
		Yes
	If no, please describe how rights are exercised. If Yes, please detail.	
	Each Local Authority (Controller) will be responsible for managing Subject Access R through their internal corporate procedures. Processor responsibilities to assist with Subject Rights requests is addressed in 7.5 of the DSA	
4.7	Will the processing of data include automated individual decision-making, including profiling?	Yes/No
	If yes, please outline the profiling processes, the legal basis underpinning the process, and the rights of the data subject	No
Childre	ere are prior concerns about the use of machine learning and automated decision makers. Services, and so these have been placed out of scope. This scope restriction will look between data controllers and the data processor.	
4.8	Will individuals be asked for consent for their information to be processed/shared?	Yes/No
	If no, list the reason for not gaining consent e.g. relying on other lawful basis, consent is implied where it is informed.	No
	Relying on other lawful basis	
4.9		Yes/No

As part of this work is the use of Cloud technology being considered either by your own organisation or a 3rd party supplier? If so please complete the cloud security questionnaire and add as an annex or state below why it is not required.

Yes

London Datastore infrastructure

Platform and Hosting

- The Datastore is provided using Software as a Service via DataPress (renown data portal expert, providing services for Leeds, Amsterdam, etc.).
- Data is hosted on Amazon Web services (AWS) in either the Dublin or Frankfurt data centres, as the London AWS centre does not offer the right features; the European Commission adequacy decision recognized UK data protection laws as equivalent with EU laws, enabling data to flow freely between the UK and the EU.
- The AWS data centre is secure and highly monitored (full list of procedures in place available here). AWS is certified ISO 27001 (full list of AWS certifications available here).
- The platform prevents injection of code.

Encryption and Authentication

- The Datastore uses the latest SSL certificates.
- Connections are 128bit encrypted and authenticated using TLS 1.2.
- Data tables are stored in AWS S3 buckets protected by a private key/user password combination.

User Security

- Uploads are Private as default.
- Secure passwords are enforced.

Resilience

4.10

- Previous denial-of-service (DoS) attacks were successfully repelled.
- Pen-tests are carried out annually.
- Data protection from loss and lack of availability on AWS is covered by their business continuity and disaster recovery policy.
- The London Datastore has been running continuously since 2015; for the handful of outages that occurred over that time period, DataPress were able to restore the platform to stable versions.

Several public bodies have audited the London Datastore security and are currently hosting individual-level data (e.g. Department for Education with the National Pupil Database and London Borough of Barnet). The security levels outlined above compare with secure '.gov.uk' email accounts.

Where will the data will be stored?

Examples of Storage include bespoke system (e.g. EPR, Emis & other clinical systems, SharePoint, data repository, Network Drives, Filing cabinet (office and location), storage area/filing room (and location) etc.

As mentioned in the previous answer, data is hosted on Amazon Web services (AWS) in either the Dublin or Frankfurt data centres, as the London AWS centre does not offer the right features; the European Commission adequacy decision recognised UK data protection laws as equivalent with EU laws, enabling data to flow freely between the UK and the EU

Pan-London extracts are accessed by secure extract to Power BI from the London Datastore by LIIA analysts at LBWF. The extract is a download of the full dataset through a bearer token. Data

	is stored in cache in Power BI, hosted by LBWF. Analysis to aggregate individual le Borough level is conducted in Power BI. Only LIIA analysts working on the project waccess to individual-level data.					
4.11	Data Retention Period How long will the data be kept?					
	Data will be processed until one of:					
	 Programme close Data Controller requests processing cease and/or data be destroyed 					
	Data covers a period of longer than six years, in which case that part of the data describing activities more than six years before the point of analysis to be destroyed. This process will be managed by the scripts that process the data on the London DataStore.					
4.12	Will this information being shared/processed outside the organisations listed	Yes/No				
	above in question 3? If yes, describe who and why:	Yes				
	The DPAs between the Controllers and the Processor will contain a schedule listing approved sub-processors, and a stipulation that approval has to be sought from the controllers to add further sub-processors.					
	Social Finance Ltd, a not-for-profit data and strategy specialist is providing Python code to prepare the data for analysis. This code is QAd and tested by the London DataStore before integration to London DataStore processes. Social Finance are also training the LIIA team, including analysts at LBWF, to maintain and extend that code.					

Step 5	: Information Security Process	5					
5.1	Is there an ability to audit access t	o the	information?			Y	es/No
	If no, please provide a reason why auditing.	/ this	is not required	. If ye	es, please describe	TBC	;
	LIIA are checking this						
5.2	How will access to information be	contr	olled?				
	Pan-London extracts are accessed by secure extract to Power BI from the London DataStore by LIIA analysts at LBWF. The extract is a download of the full dataset through a bearer token. Data is stored in cache in Power BI, hosted by LBWF. Analysis to aggregate individual level data to Borough level is conducted in Power BI. Only LIIA analysts working on the project will have access to individual-level data						
5.3	What roles will have access to the	infor	mation? (list in	divid	uals or staff groups)		
	Only London DataStore project ma	anage	ers and data er	ngine	ers will be able to access	the	data
5.4	What security and audit measures personal data/special categories of					limit	use of
	Username and password		Smartcard		key to locked filing cabinet/room		
	Secure 1x Token Access	X	Restricted ac	cess	to Network Files		
	Other: Provide a Description Below:						
5.5	Is there a documented System Level please add a copy as an annex.	el Sed	curity Policy (SL	.SP) f	or this project? If yes,	Y	es/No
	SLSP is required for new systems						
	SLSP refers to the architecture, policy and processor that can exploit or violate its security of sand processes that can exploit or violate its security.	standal	one and/or network			TBC	;
5.6	Are there Business Continuity Pl for the proposed/existing system		•	aster	Recovery Protocol	Y	es/No
0.0	Please explain and give reference to such pl	•				Yes	
	Several safeguards are in place to repellence of previous denial-of-se Data protection from loss and lack and disaster recovery policy.	ervice	e (DoS) attacks	. The	se include annual penetr	ation	

5.7	Is Mandatory Staff Training in place for the following?	Yes/No	Dates		
	Data Collection:	London DataStore staff with access to the systems are all accredited under the ONS Secure Researcher training. LIIA to confirm re: sub processors.			
	Use of the System or Service:				
	Information Governance:				
5.8	5.8 Are there any new or additional reporting requirements for this project?		Yes/No		
	If no, skip to 5.9. If yes, provide details below.		No		
What roles will be able to run reports?					
	What roles will receive the report or where will it be published?				
	Power BI analysis collected in Power BI report, at a Borough level, with Boroughs identifiable. The report is shared via individual link to named individuals at all London Boroughs. Access to the report is managed by LIIA analysts at LBWF. Links shared with individuals will allow access only to that individual.				
	Will the reports be in person-identifiable, pseudonymised or anonymised format?				
	N/A				
	Will the reports be in business sensitive or redacted format (removing anything which is sensitive) format?				
	N/A				
5.9	Have any Information Governance risks been identified relating to this project?		Yes/No		
If yes, the final section must be completed.			Yes		

Step 6: Identify and Assess Risks

Describe source of risk and nature of potential impact on individuals. Include associated compliance and corporate risks as necessary.	Likelihood of harm	Severity of harm	Overall risk
Data Breach	High	Low	Medium
Data Subjects Unaware of or Not Understanding Processing	Low	High	Medium
Scope Creep takes analysis beyond legitimate purpose	Medium	Medium	Medium
Reduced Trust in Data Controllers if Project is Misconstrued as involving automated decision making or facilitating new level of surveillance of individuals	Medium	Low	Low

Step 7: Identify Measures to reduce risk

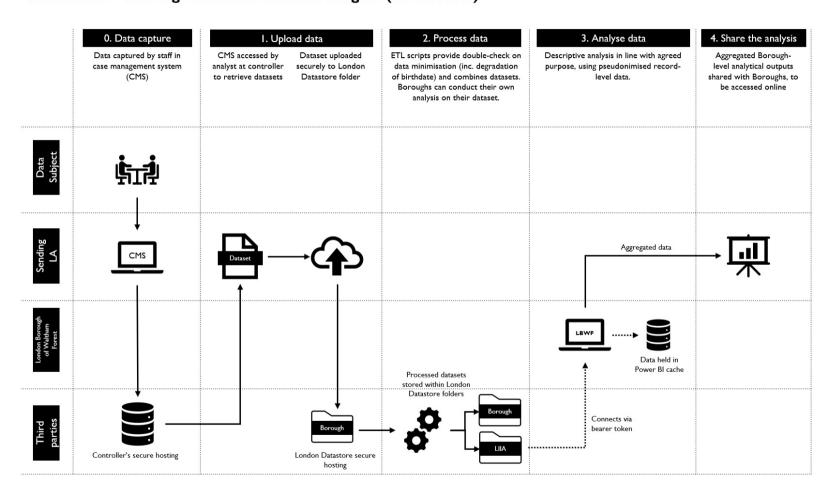
Identify additional measures you could take to reduce or eliminate risks identified as medium or high risk in step 6

Risk	Options to reduce or eliminate risk	Effect on risk	Residual risk	Measure approved
Data Breach	Data minimisation as outlined above to reduce impact.	Reduced	Low- Medium	Yes
	Technical, physical and process protections legally mandated and auditable – to reduce probability			
Data Subjects Unaware of or Not Understanding Processing	Review privacy notices prior to going live and amend if required	Reduced	Low	Yes
	Public communication about the project – specifically addressing this.			
Scope Creep takes analysis beyond legitimate purpose	Enhanced governance and transparency as outlined above	Reduced	Low	Yes
Reduced Trust in Data Controllers if Project is Misconstrued as involving automated decision making or facilitating new level of surveillance of individuals	Public communication about the project – specifically addressing this. Reduces likelihood that one person misconstruing the purpose spreads.	Reduced	Low	Yes

Step 8: Sign off and record outcomes						
Item	Name/date	Notes				
Measures approved by:	Joe Luxton 23/05/2022					
Residual risks approved by:	Joe Luxton 23/05/2022					
DPO advice provided:	Leila Ridley 25/05/2022					
DPO advice accepted or overruled by:	N/A	If overruled, you must explain your reasons				
Comments:						
Consultation responses reviewed by:	N/A	If your decision departs from individuals' views, you must explain your reasons				
Comments:						
This DPIA will kept under review by:	The DPIA will be reviewed by the respective DPOs of each organisation when required	The DPO should also review ongoing compliance with DPIA				

Appendix 1: Data Flow

Data Flows - Sharing Children's Services Insights (v. Mar 2022)



Appendix 2: Data Extracts and their Scope



Appendix 3: Note on privacy notices

Most Boroughs will already have privacy notices that provide sufficient information about the processes described here. However, for Boroughs that wish to provide specific information about the project in their Children's Services privacy notice, we recommend the following wording to be added:

London Innovation and Improvement Alliance

The LIIA project is a pan-London initiative to address important issues for children in London that can only be answered by examining London's data as a whole. By creating a secure platform where local authorities can share data with each other and other analysts, the project will improve the breadth and quality of data analysis available to local authorities in London.

Data agreements are in place to ensure that:

- data is pseudonymised to reduce the risk of individuals being identified e.g.
 "Tim Smith, DOB 17th Jan 2000, postcode SW14 2JU" becomes "ID 58095927, DOB Jan 2000, postcode SW14"
- under no circumstances will the data be used for any automated decision making
- all data is transferred, handled or stored in accordance with the Data Protection Act
- access to the data is confined to the smallest possible number of people to produce the analysis
- all data is destroyed after six years

You have the right to object to your data being used this way. If you wish to exercise it then please contact <insert details>.

Appendix 4: DPO's guide to Data Protection Impact Assessment (supporting documentation used to complete this DPIA)

